

## ABSTRAK

**Fahri Taufiq Mutaqin** : *Kepemimpinan K.H. Nandang Supena Dalam Meningkatkan Kualitas Program Tahfidz Al-Qur'an (Studi Deskriptif Di Pondok Daarussyifa, Taraju, Kabupaten Tasikmalaya).*

Salah satu elemen terpenting dalam keberhasilan suatu institusi adalah kepemimpinannya. Kaliber kepemimpinan yang digunakan berdampak besar pada apakah suatu lembaga pendidikan tumbuh atau gagal. Akibatnya, pengurus di semua lingkungan pendidikan, termasuk pesantren, harus memiliki pemahaman yang jelas tentang tugasnya. Setiap pimpinan pesantren sering mengawasi implementasi suatu kebijakan di dalam organisasi. Untuk menjaga integritas di pesantren, kebijakan tertentu sangat penting.

Memahami kepemimpinan K.H. Nandang Supena, penerapan kebijakan kepemimpinan, dan pengaruh kebijakan tersebut terhadap peningkatan standar Program Tahfidz Al-Qur'an adalah tujuan dari penelitian ini. Investigasi ini menggunakan teori George R. Terry, yang mendefinisikan. Penelitian ini menggunakan metodologi deskriptif dengan perspektif kualitatif. Pengamatan langsung di lokasi penelitian, wawancara informan, dan dokumentasi terkait kepemimpinan K.H. Nandang Supena dalam meningkatkan kaliber Program Tahfidz Al-Qur'an di Pondok Daarussyifa, Taraju, Kabupaten Tasikmalaya adalah beberapa prosedur pengumpulan data yang digunakan.

Temuan penelitian menunjukkan bahwa: (1) K.H. Nandang Supena mempraktikkan kepemimpinan demokratis di Pondok Daarussyifa, menekankan nilai upaya kerja sama antara pemimpin dan pengikut untuk mencapai tujuan secara damai dan bermoral. Cara kebijakan diterapkan di pesantren ini bersifat situasional; beberapa diputuskan oleh pemerintah secara langsung, sementara yang lain adalah hasil diskusi dengan mereka. Pendekatan ini tercermin dalam program yang diterapkan.

a. Kebijakan kepemimpinan dalam meningkatkan kualitas Tahfidz Al-Qur'an terhadap santri.  
b. Program dalam mengatur menghafal. c. program dalam mentaati pembelajaran. d. program dalam meningkatkan kualitas tahfidz Al-Qur'an. (3) Dampak kebijakan dalam Meningkatkan Kualitas Program Tahfidz Al-Qur'an itu sangat efektif sekali terhadap santri, dengan adanya kebijakan yang di realisasikan di pesantren Daarussyifa ini sangat mempengaruhi terhadap kualitas tahfidz Al-qur'an.

**Kata Kunci:** Kepemimpinan, kebijakan, Pondok Pesantren

## ABSTRACT

**Fahri Taufiq Mutaqin:** *K.H. Ndang Supena's Leadership in Improving the Quality of the Al-Qur'an Memorization Program (Descriptive Study at Pondok Daarussyifa, Taraju, Tasikmalaya Regency).*

*Leadership is one of the success factors of an institution or agency. The progress and decline of an educational institution cannot be separated from the quality of leadership used. Therefore, the leader of each Islamic boarding school educational institution must understand his responsibilities well. Every leader in an Islamic boarding school institution must have policies that are implemented in the Islamic boarding school, therefore with the policies implemented in the Islamic boarding school, the Islamic boarding school will become more integrated.*

*The purpose of this study was to determine the leadership of K.H. Ndang Supena, the implementation of the Al-Qur'an memorization program, the impact of the program in improving the quality of the Al-Qur'an memorization program.*

*The theory used in this study is George R. Terry's theory explaining that leadership is an activity that influences people to be willing to try to achieve common goals. The method used in this study is a descriptive method with a qualitative approach. The data collection technique uses direct observation methods to the research location, direct interviews with information and taking documentation related to the Leadership of K.H. Ndang Supena in Improving the Quality of the Al-Qur'an Memorization Program at the Daarussyifa Islamic Boarding School, Taraju, Tasikmalaya Regency.*

*The results of this study indicate that: (1) The leadership of K.H. Ndang Supena which is applied at the Daarussyifa Islamic boarding school K.H. Ndang Supena is democracy, to emphasize the problem of activities with leaders so that the goals run smoothly and have high morals in working together. (2) The implementation of the program carried out at the Daarussyifa Islamic boarding school K.H Ndang Supena is situational in nature, there are policies that are directly made by the leadership of the Islamic boarding school, but there are also several other programs that are based on deliberations with other administrators. The programs are: a. a program to improve the quality of Al-Qur'an Memorization for students.*

*b. Program in organizing memorization. c. program in obeying learning. d. program in improving the quality of memorization of the Qur'an. (3) The impact of the program in Improving the Quality of the Qur'an Memorization Program is very effective for students, with the existence of programs that are realized in the Daarussyifa Islamic boarding school, it greatly influences the quality of memorization of the Qur'an.*

**Keywords:** *Leadership, Program, Islamic Boarding School*